Form 8453-E0	Exempt Organization Declaration and Signature for Electronic Filing	ОМВ	No. 1545-1879
Pepartment of the Treasury Internal Revenue Service	or calendar year 2018, or tax year beginning07/01, 2018, and ending06/30, 20 For use with Forms 990, 990-EZ, 990-PF, 1120-POL, and 8868	.19 2	2018
Name of exempt organization	Emplo	yer identificatio	n number
PHEASANTS FOREVER	NC	41-1429	149
Part I Type of R	eturn and Return Information (Whole Dollars Only)		
check the box on line 1 leave line 1b, 2b, 3b, 4b	ype of return being filed with Form 8453-EO and enter the applicable amount, if a , 2a , 3a , 4a , or 5a below and the amount on that line of the return being filed wi b , or 5b , whichever is applicable, blank (do not enter -0-). If you entered -0- on the b not complete more than one line in Part I.	th this form v	vas blank, then
1a Form 990 check h 2a Form 990-EZ chec	k here ► □ b Total revenue, if any (Form 990-EZ, line 9)	. 2b	62,741,195
3a Form 1120-POL c 4a Form 990-PF chee			
5a Form 8868 check			
5a Form 8868 check			

I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment.

If a copy of this return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I certify that I executed the electronic disclosure consent contained within this return allowing disclosure by the IRS of this Form 990/990-EZ/ 990-PF (as specifically identified in Part I above) to the selected state agency(ies).

Under penalties of perjury, I declare that I am an officer of the above named organization and that I have examined a copy of the organization's 2018 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund.

Sign	Sunter frid	2/24/20	James Koerber, CFO	
Here	Signature of officer	Date	Title	

Part III Declaration of Electronic Return Originator (ERO) and Paid Preparer (see instructions)

I declare that I have reviewed the above organization's return and that the entries on Form 8453-EO are complete and correct to the best of my knowledge. If I am only a collector, I am not responsible for reviewing the return and only declare that this form accurately reflects the data on the return. The organization officer will have signed this form before I submit the return. I will give the officer a copy of all forms and information to be filed with the IRS, and have followed all other requirements in Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS *e-file* Providers for Business Returns. If I am also the Paid Preparer, under penalties of perjury I declare that I have examined the above organization's return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. This Paid Preparer declaration is based on all information of which I have any knowledge.

ERO's	ERO's signat	Concession and Conces		Date	Check if also paid preparer	Check if self- employed	ERO's SSN or PTIN				
Use Only	vours i	name (or if self-employed), ss, and ZIP code		•			EIN	e no.			
			e that I have examined the nd complete. Declaration								
Paid Prepa	ror	Print/Type preparer	r's name	Preparer's signature		Date		Check if self- employed	PTIN		
Use O		Firm's name						Firm's EIN ►			
030 0	Firm's address ►							Phone no.			

For Privacy Act and Paperwork Reduction Act Notice, see back of form.

	000
Form	330

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury

Do not enter social security numbers on this form as it may be made public.
 Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public

OMB No. 1545-0047

2018

Inter	nai nevei			ie lateot illi	ormation.		Inspection
A	For the	e 2018 calendar year, or tax year beginning 07/01	, 2018, a	nd ending	06/		, 20 19
В	Check if	f applicable: C Name of organization PHEASANTS FOREVER INC				D Employe	er identification number
	Address	s change Doing business as					41-1429149
	Name c	hange Number and street (or P.O. box if mail is not delivered to street a	address)	Room/suite		E Telephor	ie number
	Initial re						651-773-2000
	Final retu	urn/terminated City or town, state or province, country, and ZIP or foreign post-	al code				
	Amende	ed return ST PAUL, MN, 55110-5254				G Gross re	
	Applicat	tion pending F Name and address of principal officer: Howard K Vincent			H(a) Is this a gro	oup return for s	subordinates? 🗌 Yes 🗹 No
		1783 Buerkle Circle, St Paul, MN 55110			H(b) Are all s	ubordinates	included? 🗌 Yes 🗌 No
<u> </u>	Tax-exe	empt status: 🗹 501(c)(3) □ 501(c) () ◄ (insert no.) □ 4	1947(a)(1) or	527	If "No," attac	ch a list. (se	ee instructions)
J	Website	e: Www.pheasantsforever.org			H(c) Group	exemption	number 🕨
-		organization: ✔ Corporation	L Yea	ar of formation	:: 1982	M State	of legal domicile: MN
Ρ	art I	Summary					
	1	Briefly describe the organization's mission or most significan	t activities:	Pheasan	ts Forever	is dedica	ted to the
Activities & Governance		conservation of pheasants, quail and other wildlife through hab	itat improve	ments, put	lic awaren	ess, educ	ation and land
nar		management policies and programs.					
ver	2	Check this box \blacktriangleright if the organization discontinued its operation		sposed of	more than	25% of i	ts net assets.
ဗိ	3	Number of voting members of the governing body (Part VI, lin	-			3	16
ي مە	4	Number of independent voting members of the governing bo	• •	,		4	15
itie	5	Total number of individuals employed in calendar year 2018 (Part V, line	2a) .		5	440
žİ	6					6	4,000
Ă	7a	Total unrelated business revenue from Part VIII, column (C), I				7a	1,278,290
	b	Net unrelated business taxable income from Form 990-T, line	<u>38.</u>			7b	30,088
					Prior Ye	ar	Current Year
e	8	Contributions and grants (Part VIII, line 1h)		· · _		950,537	47,288,482
en	9	Program service revenue (Part VIII, line 2g)			7,	433,241	4,802,435
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)			2,	395,807	383,452
-	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, a	,		10,	303,413	10,266,826
	12	Total revenue-add lines 8 through 11 (must equal Part VIII, co		,	76,	082,998	62,741,195
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-				0	0
	14	Benefits paid to or for members (Part IX, column (A), line 4)				0	0
es	15	Salaries, other compensation, employee benefits (Part IX, colum		· ·	18,	723,550	20,822,753
ens	16a	Professional fundraising fees (Part IX, column (A), line 11e)				0	0
Expenses	b	Total fundraising expenses (Part IX, column (D), line 25) ►		4,603			
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		· ·		394,257	40,080,916
	18	Total expenses. Add lines 13-17 (must equal Part IX, column		-		117,807	60,903,669
	19	Revenue less expenses. Subtract line 18 from line 12	<u></u>			965,191	1,837,526
Net Assets or Fund Balances				Be	ginning of Cur		End of Year
sset. 3alar	20	Total assets (Part X, line 16)		· ·		291,693	47,065,428
let A Ind E	21	Total liabilities (Part X, line 26)		· ·		363,148	10,217,260
zG	22	Net assets or fund balances. Subtract line 21 from line 20			34,	928,545	36,848,168

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer James Koerber, CFO Type or print name and title			Date		
Paid Preparer	Print/Type preparer's name	Preparer's signature	Date		Check if if self-employed	PTIN
Use Only	Firm's name		Firm's EIN ►			
	Firm's address 🕨	Phone no.				
May the IRS	discuss this return with the preparer	shown above? (see instructions) .				. 🗌 Yes 🗌 No
For Paperwo	rk Reduction Act Notice, see the separa	ate instructions.	Cat. No. 11282)	/		Form 990 (2018)

Form 99	0 (2018) Page 2
Part I	
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	Pheasants Forever is dedicated to the conservation of pheasants, quail and other wildlife through habitat improvements, public
	awareness, education and land management policies and programs.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program
	services?
4	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section $501(c)(3)$ and $501(c)(4)$ organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 39,509,648 including grants of \$ 0) (Revenue \$ 3,645,938)
	Wildlife Habitat Initiatives: During the 2019 fiscal year, Pheasants Forever, Inc. completed more than 9,000 habitat projects
	impacting 140,000 acres and made 25,708 landowner contacts impacting another 836,000 acres. Since its inception in 1982,
	Pheasants Forever has spent \$825 million and completed 551,000 habitat projects. These projects include land acquisitions,
	shelterbelts, wetlands, food plots, nesting cover, tree planting, maintenance and include the purchase of habitat equipment. Following are current year highlights of the various projects completed by Pheasants Forever: Land Acquisitions-Land acquired by,
	or with the help of, Pheasants Forever is generally donated to state and federal wildlife agencies for public wildlife management
	areas. During the year, Pheasants Forever spent \$11.4 million to help purchase 2,878 acres of land, including conservation
	easements Since inception, Pheasants Forever has helped purchase, and put into public domain, more than 194,000 acres of land
	at a cost of \$216 million. Shelterbelts- A well designed shelterbelt can effectively protect wildlife from exposure to harsh weather
	conditions. Shelterbelts also provide loafing, feeding, roosting and escape cover for pheasants and other upland wildlife
	throughout the year. In harsh winters, shelterbelts become rescue cover, allowing a nucleus of breeding individuals to survive the
4b	(Continued on Schedule O, Statement 1) (Code:) (Expenses \$ 7,306,078 including grants of \$ 0) (Revenue \$ 0)
40	(Code:) (Expenses \$7,306,078 including grants of \$0) (Revenue \$0) During the 2019 fiscal year, Pheasants Forever & Quail Forever chapters hosted almost 2,000 outreach events that introduced
	habitat education, our hunting heritage, shooting sports and conservation engagement to 115,000 youth and 82,000 adult
	participants across the country. Pheasants Forever and Quail Forever outreach events include events, workshops, educational
	materials and resources. The No Child Left Indoors(R) Initiative engages PF and QF chapters in community activities that engage
	youth and their families in outdoor, hands-on activities aimed at recruiting, retaining & reactivating hunter conservationists and
	engaged advocates for wildlife habitat. Such event include hunter safety classes, learn to hunt events, pollinator habitat projects,
	summer camps, shooting programs and outdoor field days. Youth 17 or younger can become Ringnecks and/or Whistler members.
	Over 16,000 youth members receive the youth publication Upland Tales four times a year. Youth leadership is encouraged at the local level and through state youth leadership councils and a National Youth Leadership Council comprised of about 25 active
	young leaders from across the country. Educational brochures also are available on subjects such as habitat and pheasant
	population dynamics.
4c	(Code:) (Expenses \$2,303,455 including grants of \$0) (Revenue \$0)
	Field Operations: Pheasants Forever's wildlife biologists provide support, information, hands-on education to the public, and work
	on implementation of wildlife habitat development and restoration. PF's biologists also assist members and chapter volunteers to improve wildlife habitat in the most efficient and effective way.
4d	Other program services (Describe in Schedule O.) See Schedule O, Statement 2
	(Expenses \$ 1,243,043 including grants of \$ 0) (Revenue \$ 1,156,497)
4e	Total program service expenses ► 50,362,224

Form 99	0 (2018)		F	Page 3
Part	V Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	~	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	~	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>	3		~
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4	r	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		~
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>	6		~
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7	~	
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	8		~
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> .	9		~
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i> .	10	~	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	~	
b	Did the organization report an amount for investments – other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	11b		r
С	Did the organization report an amount for investments – program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c	~	
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d		r
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	~	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f		~
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	~	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		~
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		~
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		~
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV.</i>	14b		~
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	15		r
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV.</i>	16		~
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions)	17		r
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> .	18	~	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	~	
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		~
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21		~

Form 99	90 (2018)		I	Page 4
Part	IV Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22		~
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> .	23	~	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	24a		~
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . $\ .$	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		~
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I </i>	25b		~
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i>	26		~
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		~
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		~
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b		~
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		~
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	~	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		~
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		~
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		~
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	~	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	•	~
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		· ·
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2.	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		~
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		~
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O.	38	~	
Part				
	Check if Schedule O contains a response or note to any line in this Part V			
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 1119		Yes	No
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 24			

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?

1c

Form 99	D (2018)		I	Page 5
Part	Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 440			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	~	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	~	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	~	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		~
b	If "Yes," enter the name of the foreign country:			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		~
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		~
с	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		~
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a	~	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	~	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
-	required to file Form 8282?	7c	~	
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		~
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		~
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
ĥ	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		~
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O $$.	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	_		
	excess parachute payment(s) during the year?	15		~
	If "Yes," see instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		~
	If "Yes," complete Form 4720, Schedule O.			

Form 99)0 (2018)		I	Page 6
Part	VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O.			
	Check if Schedule O contains a response or note to any line in this Part VI			 ✓
Secti	on A. Governing Body and Management			
1 a	Enter the number of voting members of the governing body at the end of the tax year 1a If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar	16	Yes	No
	committee, explain in Schedule O.			
b		15		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		~
3	Did the organization delegate control over management duties customarily performed by or under the direc supervision of officers, directors, or trustees, or key employees to a management company or other person?	t 3		~
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		~
5 6	Did the organization become aware during the year of a significant diversion of the organization's assets? . Did the organization have members or stockholders?	5 6		レ レ
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	t 7a		~
b	Are any governance decisions of the organization reserved to (or subject to approval by) members stockholders, or persons other than the governing body?	, 7 b		~
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:	3		
а	The governing body?	8a	V	
b	Each committee with authority to act on behalf of the governing body?	8b	~	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached a the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>	t 9		~
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Reve	enue C	ode.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	~	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	-	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form'	? 11a	~	
b 12a	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>	12a	V	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?		~	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes, describe in Schedule O how this was done			
13	Did the organization have a written whistleblower policy?	13	V	
14	Did the organization have a written document retention and destruction policy?	14	V	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	· .		
а	The organization's CEO, Executive Director, or top management official	15a	~	
b	Other officers or key employees of the organization	15b		~
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangemen with a taxable entity during the year?	t 16a		~
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
	on C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed See Schedule O, Statement 3			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990 (3)s only) available for public inspection. Indicate how you made these available. Check all that apply.)-1 (Sed	ction §	5U1(C)
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of i financial statements available to the public during the tax year.	nterest	policy	/, and
20	State the name, address, and telephone number of the person who possesses the organization's books and	records		
	James M Koerber, (651)773-2000			

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A)	(B)			Pos	C) iition			(D)	(E)	(F)
Name and Title	Average					e than o is both		Reportable	Reportable	Estimated
	hours per week (list any		<u> </u>			or/trust		compensation from	compensation from related	amount of other
	hours for related organizations below dotted line)	ndividua or directo	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
Howard K Vincent	50.00									
President and CEO	0.00	~		r	~			339,940	0	31,673
Tim Kessler	5.00									
Chair	0.00	~		r				0	0	0
Matt Kucharski	5.00									
Vice Chair	0.00	~						0	0	0
Bruce Hertzke	3.00									
Treasurer	0.00	~		~				0	0	0
Nancy Anisfield	5.00									
Secretary	0.00	~		~				0	0	0
Richard Bell	3.00									
Director	0.00	~						0	0	0
Jerrod Burke	3.00									
Director	0.00	~						0	0	0
Jon Lee	3.00									
Director	0.00	~						0	0	0
R Charles McLravy	3.00									
Director	0.00	~						0	0	0
John Thames	3.00									
Director	0.00	~						0	0	0
Paul Gross	3.00									
Director	0.00	~						0	0	0
Joseph Hosmer	3.00									
Director	0.00	~						0	0	0
Brett Reber	3.00		ĮĪ							
Director	0.00	~						0	0	0
Jeff Erickson	3.00		ĮĪ							
Director	0.00	~						0	0	0

Fonn 990 (2018)										Page O
Part VII Section A. Officers, Directors, T	rustees, Key E	mplo	yees	s, ar	nd H	lighe	st C	ompensated E	mployees (contin	ued)
				(0	C)					
(A)	(B)	Position (do not check more than one				(D)	(E)	(F)		
Name and title	Average	· ·				is both		Reportable	Reportable	Estimated
	hours per	office				or/trus		compensation	compensation from	amount of
	week (list any hours for	Ind or o	Ins	Off	Ke	Hig em	For	from the	related organizations	other compensation
	related	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization	(W-2/1099-MISC)	from the
	organizations below dotted	ctor t	iona		oldt	ee or	`	(W-2/1099-MISC)		organization and related
	line)	rust	l tru		yee	npe				organizations
		ee	stee			nsat				
			Ű			ed				
Jon Kohler	3.00	ļ								
Director	0.00	~						0	0	0
Shefali Mehta	3.00	-								
Director	0.00	~						0	0	0
Marilyn Vetter	3.00	-								
Director	0.00	~						0	0	0
James M Koerber	50.00	ļ								
Chief Financial Officer	0.00			~	~			212,504	0	16,536
David E Nomsen	50.00	-								
VP of Governmental Affairs	0.00				~			207,218	0	22,520
Richard Young	50.00	-								
VP of Field Operations	0.00				~			174,413	0	16,632
David Bue	50.00	-								
VP Development	0.00				~			166,508	0	23,118
Robert St Pierre	50.00	-								
Vice President of Marketing	0.00					~		133,835	0	13,039
Bethany Erb	50.00	-								
Government Affairs Representative	0.00					~		120,543	0	12,804
Timothy Schultz	50.00	ļ								
Director of Finance	0.00					~		116,317	0	8,310
Richard Wissink	50.00	ļ								
Vice President of Education & Outreach	0.00					~		113,165	0	14,760
1b Sub-total		• •	•	·	• •	•		1,584,443	0	159,392
c Total from continuation sheets to F			·	·	• •	•				
d Total (add lines 1b and 1c)								1,584,443	0	159,392
2 Total number of individuals (including		d to th	nose	e list	ted	above	e) w	ho received m	ore than \$100,00	0 of
reportable compensation from the or	ganization 🕨							9		

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated	
	employee on line 1a? If "Yes," complete Schedule J for such individual	

- 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such
- 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

Yes No 3 V 4 V 5 ~

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation					
Pinpoint 360, 7407 Washington Avenue South, Edina, MN 55439-2410	Printing Services	684,612					
RSM US LLP, 5155 Paysphere Circle, Chicago, IL 60674-0051	IT Consulting Services	310,961					
MN Native Landscapes, 8740 77th Street NE, Monticello, MN 55362-4321	Native Landscaping Services	272,278					
Native Resources Preservation LLC, 260 Wentworth Avenue East, Suite 155, West St	Native Grass Seed Planting S	240,038					
MN Habitat Management LLC, 15399 SW Amelia Road, Glenwood, MN 56334-4080	Habitat Improvement Service:	178,906					
2 Total number of independent contractors (including but not limited to	2 Total number of independent contractors (including but not limited to those listed above) who						
received more than \$100,000 of compensation from the organization \blacktriangleright	9						

Form 990 (2018)

Part VIII Statement of Revenue

		Check if Schedule C) contains a resi	oonse or note to	any line in this	Part VIII		
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512–514
nts nts	1a	Federated campaigns	s 1a	8,716				
araı our	b	Membership dues .	1b	4,600,654				
s, G	с	Fundraising events .	Fundraising events					
ar ,	d	Related organizations						
s, C	е	Government grants (cor	ntributions) 1e	33,227,656				
r Si	f							
but		and similar amounts not inc	cluded above 1f	9,451,456				
Contributions, Gifts, Grants and Other Similar Amounts	g	Noncash contributions inclue	ded in lines 1a–1f: \$	1,630,772				
an	h	Total. Add lines 1a-1	f	🕨	47,288,482			
Ine				Business Code				
Program Service Revenue	2a	Habitat Project Reven	ue	900099	3,645,938	3,645,938	0	0
Re	b	Membership Dues		900099	1,156,497	1,156,497	0	0
vice	С							
Ser	d							
am	е							
ogr	f	All other program ser			0	0	0	0
<u>ک</u>	g	Total. Add lines 2a-2	f	🕨	4,802,435			
	3	Investment income						
		and other similar amo		►	335,468	0	0	335,468
	4	Income from investmen			0	0	0	0
	5	Royalties	(i) Real	►	248,588	0	0	248,588
	0	0						
	6a	Gross rents	120,711	0				
	b	Less: rental expenses Rental income or (loss)	30,643	0				
	c d	Net rental income or	90,068	0	00.04.0	0	0	00.049
	7a	Gross amount from sales of (i) Securities		(ii) Other	90,068	0	0	90,068
	10		3,147,064	0				
	b	Less: cost or other basis						
		and sales expenses .	3,099,080	0				
	с	Gain or (loss)	47,984	0				
	d	Net gain or (loss) .		🕨	47,984	0	0	47,984
Other Revenue	8a b	Gross income from fu events (not including \$ of contributions report See Part IV, line 18 Less: direct expenses	0 ed on line 1c).	12,479,997 8,249,918				
5	с	Net income or (loss) f	rom fundraising	events 🔹 🕨	4,230,079		0	4,230,079
	9a							
		See Part IV, line 19 .	· · · · a	10,702,981				
		Less: direct expenses		6,903,376				
	С	Net income or (loss) f	• •	vities 🕨	3,799,605	0	0	3,799,605
	10a	returns and allowance	es a	3,302,338				
		Less: cost of goods s						
	c	Net income or (loss) f			703,750	470,795	232,955	0
	44-	Miscellaneous F		Business Code	1 000 005		1 000 000	_
	11a	Advertising Publicatio		541800	1,000,837	0	1,000,837	0
	b	Web Advertising		541800	44,498	0	44,498	0
	с с	Misc Support All other revenue		900099	105,395	105,395	0	0
	d e	Total. Add lines 11a-			44,006	44,006	0	0
	12 12	Total revenue. See in		· · · · · •	1,194,736 62,741,195	F 100 401	1 270 200	0 751 702
				· · · · F	02,141,175	5,422,631	1,278,290	8,751,792 Form 990 (2018)

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

De	Check if Schedule O contains a response				
8b, 9k	ot include amounts reported on lines 6b, 7b, b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	0	0		
2	Grants and other assistance to domestic individuals. See Part IV, line 22	0	0		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	0	0		
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	0 1,230,088	0 697,948	292,015	240,125
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0	0	0	0
7	Other salaries and wages	16,458,336	12,544,172	1,221,751	2,692,413
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	737,752	535,960	71,978	129,814
9	Other employee benefits	1,127,526	972,286	-1,869	157,109
10	Payroll taxes	1,269,051	963,784	101,290	203,977
11	Fees for services (non-employees):				
а	Management	122,345	1,052	0	121,293
b	Legal	17,173	0	15,931	1,242
С	Accounting	181,004	0	181,004	0
d	Lobbying	0	0	0	0
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees	0	0	0	0
g	Other. (If line 11g amount exceeds 10% of line 25, column				
	(A) amount, list line 11g expenses on Schedule O.)	0	0	0	0
12	Advertising and promotion	1,207,759	0	0	1,207,759
13	Office expenses	2,381,151	1,567,013	133,378	680,760
14	Information technology	0	0	0	0
15	Royalties	0	0	0	0
16	Occupancy	61,796	22,274	9,399	30,123
17	Travel	1,995,226	1,335,490	44,075	615,661
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0	0	0	0
19	Conferences, conventions, and meetings .	314,168	154,771	138,251	21,146
20	Interest	34,786	0	34,786	0
21	Payments to affiliates	0	0	0	0
22	Depreciation, depletion, and amortization	199,216	133,054	29,748	36,414
23		482,163	390,610	25,685	65,868
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
а	Habitat Conservation	26,100,587	26,100,587	0	0
b	Conservation Education	3,797,378	3,797,378	0	0
С	Direct Mail Expense	1,055,501	0	0	1,055,501
d	Equipment Rental & Other Expense	644,719	552,295	53,198	39,226
е	All other expenses	1,485,944	593,550	46,222	846,172
25	Total functional expenses. Add lines 1 through 24e	60,903,669	50,362,224	2,396,842	8,144,603
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)			· · ·	·

Form 990 (2018)

orm 990 () Part X	,			Page 11
	Check if Schedule O contains a response or note to any line in this Pa	t X		. 🗌
		(A) Beginning of year		(B) End of year
1	Cash-non-interest-bearing	5,704,089	1	4,998,877
2	Savings and temporary cash investments	5,072,806	2	5,007,110
3	Pledges and grants receivable, net	683,590	3	1,498,358
4	Accounts receivable, net	8,886,664	4	8,393,274
5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L	0	5	0
6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employees and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary			
_ ets	organizations (see instructions). Complete Part II of Schedule L	0	6	0
Assets	Notes and loans receivable, net	0	7	0
	Inventories for sale or use	2,098,957	8	2,152,380
9	Prepaid expenses and deferred charges	918,787	9	750,557
10a	ath an high a sign of a manufactor Device Number of Open and the Open and the Device Number of O			
			10-	
b 11	Less: accumulated depreciation 10b 3,858,777 Investments—publicly traded securities	1,530,684	11	2,200,294
12	Investments—other securities. See Part IV, line 11	14,369,960	12	13,877,514
13	Investments—program-related. See Part IV, line 11	0 5,384,831	13	<u> </u>
14		5,384,831	14	6,451,362
15	Other assets. See Part IV, line 11	1,641,325	15	0 1,735,702
16	Total assets. Add lines 1 through 15 (must equal line 34)	46,291,693	16	
17	Accounts payable and accrued expenses	7,017,582	17	<u>47,065,428</u> 5,092,382
18	Grants payable	0	18	0
19		337,163	19	521,636
20	Tax-exempt bond liabilities	0	20	0
21	Escrow or custodial account liability. Complete Part IV of Schedule D.	0	21	0
C C C C C C C C C C C C C C C C C C C	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and			
iab	disqualified persons. Complete Part II of Schedule L	0	22	0
20	Secured mortgages and notes payable to unrelated third parties	151,516		537,103
24	Unsecured notes and loans payable to unrelated third parties	0	24	0
25	Other liabilities (including federal income tax, payables to related third			
	parties, and other liabilities not included on lines 17–24). Complete Part X			
	of Schedule D	3,856,887	25	4,066,139
26 s	Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here ▶ ✓ and complete lines 27 through 29, and lines 33 and 34.	11,363,148	26	10,217,260
0 8 27	Unrestricted net assets	26,615,396	27	27,671,581
E 28	Temporarily restricted net assets	7,594,886	28	8,455,824
29 29	Permanently restricted net assets	718,263	29	720,763
Net Assets or Fund Balances 5 2 1 0 6 8 2 6 8 2	Organizations that do not follow SFAS 117 (ASC 958), check here ► □ and complete lines 30 through 34.			
र्थ 30	Capital stock or trust principal, or current funds		30	
00 31	Paid-in or capital surplus, or land, building, or equipment fund		31	
₹ 32	Retained earnings, endowment, accumulated income, or other funds		32	
Tel 33	Total net assets or fund balances	34,928,545	33	36,848,168
34	Total liabilities and net assets/fund balances	46,291,693	34	47,065,428

Form **990** (2018)

Part XI Reconciliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI Image: Control (Control (Contro) (Control (Control (Control (Control (Cont		90 (2018)			Pa	ige 12		
1 Total revenue (must equal Part VIII, column (A), line 12) 1 62,741,195 2 Total expenses (must equal Part IX, column (A), line 25) 2 60,903,669 3 1837,526 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 3 1837,526 4 34,928,545 Net unrealized gains (losses) on investments 5 82,007 6 0 0 Investment expenses 6 0 7 0 0 8 0 0 9 0 0 10 36,848,168 0 9 0 0 10 36,848,168 0 9 0 0 36,648,168 0 0 0 1 Accounting method used to prepare the Form 990: Cash Accrual Other 0 1 Accounting method used to prepare the Form 990: Cash Accrual Other 1 2a ✓ 1 Accounting method used to prepare the Form 990: Cash Accrual Other 0 0 1 Accounting method used to prepare the Form 990: Cash	Part	XI Reconciliation of Net Assets						
2 Total expenses (must equal Part IX, column (Å), line 25) 2 60,903,604 3 Revenue less expenses. Subtract line 2 from line 1 3 1,837,526 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (Å)) 4 34,928,545 5 Net unrealized gains (lossee) on investments 5 82,007 6 00 7 0 7 0 0 9 0 9 0 0 9 0 9 0 0 9 0 9 0 0 9 0 9 0 0 9 0 9 0 0 36,848,168 0 9 0 36,848,168 0 0 9 0 36,848,168 0 0 9 0 36,848,168 0 0 9 0 36,848,168 0 0 9 0 0 36,848,168 0 9 0 0 0 0 0		Check if Schedule O contains a response or note to any line in this Part XI						
3 Revenue less expenses. Subtract line 2 from line 1 3 1,837,526 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)). 4 34,928,545 5 Net unrealized gains (losses) on investments 5 82,097 6 0 0 7 0 0 8 0 7 0 9 0 0 9 0 0 9 0 0 9 0 9 0 9 0 0 9 0 9 0 0 0 10 36,848,168 PartXII Financial Statements and Reporting	1	Total revenue (must equal Part VIII, column (A), line 12)	1		62,74	1,195		
 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	2	Total expenses (must equal Part IX, column (A), line 25)	2		60,90	3,669		
5 Net unrealized gains (losses) on investments 5 82,097 6 0 7 0 8 0 9 0 10 Net assets or fund balances (explain in Schedule O) 9 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) 10 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) 10 2015 Check if Schedule 0 contains a response or note to any line in this Part XII 10 1 Accounting method used to prepare the Form 990: Cash Part Accrual Other Yes 1 ft he organization changed its method of accounting from a prior year or checked "Other," explain in Schedule 0. 2a 2a V Yes No 1 Accounting method used to prepare the Form 990: Cash Part Accrual Other 1 ft he organization's financial statements compiled or reviewed by an independent accountant? 2a 2a V Yes 16 Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: 2b 2b separate basis <td>3</td> <td>Revenue less expenses. Subtract line 2 from line 1</td> <th>3</th> <td></td> <td colspan="3">1,837,526</td>	3	Revenue less expenses. Subtract line 2 from line 1	3		1,837,526			
6 Donated services and use of facilities 6 0 7 0 8 0 9 0 10 Separate basis 0 2a ✓ 11 Yes No 12 Separate basis Consolidated basis, or both: 13 Separate basis Consolidated basis, or both: 14 "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the organization changed either its oversight process or selection process during the tax year, explain in Schedule 0. 3a As a result of a federal award, was the organization required audit or audits? If the organization did not undergo the required audit or audits? If the organization did not undergo the	4	······································						
7 Investment expenses 7 0 8 Prior period adjustments 8 0 9 Other changes in net assets or fund balances (explain in Schedule O) 9 0 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) 36,848,168 Part XII Financial Statements and Reporting 10 36,848,168 Part XII Financial Statements and Part XII 10 20 20 20 20 20 20 20 20	5	Net unrealized gains (losses) on investments	5		8	2,097		
 8 Prior period adjustments 9 Other changes in net assets or fund balances (explain in Schedule O) 9 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) 9 Other changes in net assets or fund balances (explain in Schedule O) 9 Other changes in net assets or fund balances (explain in Schedule O) 9 Other changes in net assets or fund balances (explain in Schedule O) 9 Other changes in net assets or fund balances (explain in Schedule O contains a response or note to any line in this Part XII 1 Accounting method used to prepare the Form 990: Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant? 16 "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis. Consolidated basis, or both: Separate basis. Consolidated basis, or both: Separate basis. Consolidated basis or both: Separate basis. Consolidated basis, or both: Separate basis. Consolidated basis or both: Separate basis. Consolidated basis is Both consolidated and separate basis b Were the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the 	6	Donated services and use of facilities	6			0		
 9 Other changes in net assets or fund balances (explain in Schedule O)	7	Investment expenses	7			0		
10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) 10 36,848,168 Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII 1 Accounting method used to prepare the Form 990: Cash Accounting method used to prepare the Form 990: Cash Accounting method used to prepare the Form 990: Cash Accounting method used to prepare the Form 990: Cash Accounting method used to prepare the Form 990: Cash Accounting method used to prepare the Form 990: Cash Accounting method used to prepare the Form 990: Cash Accounting method used to prepare the Form 990: If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated basis Both consolidated basis Consolidated basis Consolidated basis Consolidated basis Both consolidated and separate basis Consolidated basis Both consolidated and separate basis Consolidated basis Both consolidated and separate basis Consolidated basis Consolidated basis Consolidated basis Both consolidated and separate basis Consolidated basis Both	8	Prior period adjustments	8			0		
33, column (B)) 36,848,168 Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII Image: Check if Schedule O contains a response or note to any line in this Part XII 1 Accounting method used to prepare the Form 990: □ Cash ☑ Accrual □ Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. Yes No 2a Were the organization's financial statements compiled or reviewed by an independent accountant?	9	Other changes in net assets or fund balances (explain in Schedule O)	9			0		
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1 Accounting method used to prepare the Form 990: □ Cash ▷ Accrual □ Other	Part							
 1 Accounting method used to prepare the Form 990: □ Cash Accrual □ Other		Check if Schedule O contains a response or note to any line in this Part XII						
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant?					Yes	No		
 Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis b Were the organization's financial statements audited by an independent accountant?	1							
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the Single Audit Act and OMB Circular A-133? 3a ✓ b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the	32		forth in					
	Ud				~			
required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits. 3b 🖌	b	If "Yes," did the organization undergo the required audit or audits? If the organization did not under	rgo the					
		required audit or audits, explain why in Schedule O and describe any steps taken to undergo such a	udits.	3b	~			

Form **990** (2018)

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 2018

Open to Public

Inspection

Name of the organization	e Service

Department of the Treasury

Employer identification number

PHEASANTS FOREVER INC

41-1429149

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 1
- A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 2
- A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 3
- A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the 4 hospital's name, city, and state:
- An organization operated for the benefit of a college or university owned or operated by a governmental unit described in 5 section 170(b)(1)(A)(iv). (Complete Part II.)
- A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 6
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)
- 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)
- 9 An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:
- An organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross 10 receipts from activities related to its exempt functions-subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)
- An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g,
 - **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving а the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B.
 - b **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C.
 - Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, С its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E.
 - **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) d that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV. Sections A and D. and Part V.
 - Check this box if the organization received a written determination from the IRS that it is a Type I. Type II. Type III. е functionally integrated, or Type III non-functionally integrated supporting organization.
 - f Enter the number of supported organizations
 - Provide the following information about the supported organization(s) α

3		·····(-)				
(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
(A)						
(B)						
(C)						
(D)						
(E)						
Total						

247,130,171

0

0

247.130.171

247,130,171

247,130,171

25,230,850

16,608,347

657,331

289,626,699

0

(f) Total

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to gualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) ► (a) 2014 **(b)** 2015 (c) 2016 (d) 2017 (e) 2018 (f) Total grants, contributions, 1 Gifts. and membership fees received. (Do not

50,825,360

50,825,360

(b) 2015

50,825,360

6,630,006

3,126,034

130,182

0

0

51,414,653

51,414,653

(c) 2016

51,414,653

6,646,926

3,474,395

113,268

0

0

57,223,864

57,223,864

(d) 2017

57,223,864

4,223,945

3,208,688

132,345

0

0

48,444,979

48,444,979

(e) 2018

48,444,979

3,851,831

3,848,184

149,401

0

0

39,221,315

39,221,315

(a) 2014

39,221,315

3,878,142

2,951,046

132,135

0

0

- include any "unusual grants.") . . . 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . .
- The value of services or facilities 3 furnished by a governmental unit to the organization without charge
- Total. Add lines 1 through 3. 4
- 5 The portion of total contributions by each person (other than а governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)
- Public support. Subtract line 5 from line 4 6

Section B. Total Support

Calendar year (or fiscal year beginning in) ►

- 7 Amounts from line 4 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources
- Net income from unrelated business 9 activities, whether or not the business is regularly carried on
- 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)
- **Total support.** Add lines 7 through 10 11 12

Gross receipts from related activities, etc. (see instructions) 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) 13

Section C. Computation of Public Support Percentage

- Public support percentage for 2018 (line 6, column (f) divided by line 11, column (f)) 14 14 85.33 % 15 15 86.5 % 331/3% support test-2018. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this 16a box and **stop here.** The organization qualifies as a publicly supported organization ~ 331/3% support test-2017. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check b
- 17a 10%-facts-and-circumstances test-2018. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported
- 10%-facts-and-circumstances test-2017. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line b 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization
- Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see 18 ►

Schedule A (Form 990 or 990-EZ) 2018

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Secti	on A. Public Support						
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
-	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
5	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3						
74	received from disqualified persons .						
b							
b	Amounts included on lines 2 and 3						
	received from other than disqualified persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
	•						
	Add lines 7a and 7b						_
8	Public support. (Subtract line 7c from						
Saati	line 6.)						
		(a) 2014	(b) 0015	(a) 0016	(4) 0017	(a) 0010	(f) Total
	dar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents, royalties, and income from similar sources.						
	-						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses acquired after June 30, 1975						
	•						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
40	(Explain in Part VI.)	ļ					
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)	·					
14	First five years. If the Form 990 is for the	-			· ·		
<u></u>	organization, check this box and stop he						🕨
	on C. Computation of Public Suppor	•		10 1 (0)			0/
15	Public support percentage for 2018 (line 8			, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		15	%
<u>16</u>	Public support percentage from 2017 Sch					16	%
-	on D. Computation of Investment In		-	aulina 10	(f))	47	0/
17	Investment income percentage for 2018 (-		17	%
18	Investment income percentage from 2017					18	%
19a	$33^{1}/_{3}\%$ support tests – 2018. If the organ 17 is not more than $33^{1}/_{3}\%$, check this box						
		-	-	-		-	
b	331 / ₃ % support tests - 2017. If the organiz						
00	line 18 is not more than 33 ¹ / ₃ %, check this	_	-	-			
20	Private foundation. If the organization di	a not check a	box on line 14	, 19a, or 19b, o	Check this box	and see ins	tructions 🕨 🔄

Schedule A (Form 990 or 990-EZ) 2018

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- **c** Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in Part VI.*
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI**.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in Part VI.*
- **c** Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in Part VI.*
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

Yes No

1

2

3a

3b

3c

4a

4b

4c

5a

5b 5c

6

7

8

9a

9b

9c

10a

Section C. Type II Supporting Organizations

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in **Part VI** how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			

supported organizations played in this regard.

Section E. Type III Functionally Integrated Supporting Organizations

- 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).
- **a** The organization satisfied the Activities Test. Complete **line 2** below.
- **b** The organization is the parent of each of its supported organizations. *Complete line 3 below.*
- c 🗌 The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).
- 2 Activities Test. *Answer (a) and (b) below.*
- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in **Part VI identify those supported organizations and explain** how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in **Part VI** the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- 3 Parent of Supported Organizations. *Answer (a) and (b) below.*
- **a** Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *Provide details in Part VI.*
- **b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in **Part VI** the role played by the organization in this regard.

Schedule A (Form 990 or 990-EZ) 2018

Yes No

1

3

2a

2b

3a

3b

Yes No

....

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Part V

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A-Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B-Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C-Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions).	6		

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990 or 990-EZ) 2018

Part	 A (Form 990 or 990-EZ) 2018 Type III Non-Functionally Integrated 509(a)(3) 	3) Supporting Organi	zations (continued)	Page I		
	on D-Distributions	/		Current Year		
4	Amounto paid to supported organizations to appemblish	avampt purpaga				
1	Amounts paid to supported organizations to accomplish					
2	2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity					
3	Administrative expenses paid to accomplish exempt purp	oses of supported orga	nizations			
4	Amounts paid to acquire exempt-use assets					
5	Qualified set-aside amounts (prior IRS approval required)					
6	Other distributions (describe in Part VI). See instructions.					
7	Total annual distributions. Add lines 1 through 6.					
8	Distributions to attentive supported organizations to whic (provide details in Part VI). See instructions.	h the organization is res	ponsive			
9	Distributable amount for 2018 from Section C, line 6					
10	Line 8 amount divided by line 9 amount					
Secti	on E—Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2018	(iii) Distributable Amount for 2018		
1	Distributable amount for 2018 from Section C, line 6					
2	Underdistributions, if any, for years prior to 2018 (reasonable cause required—explain in Part VI). See instructions.					
3	Excess distributions carryover, if any, to 2018					
а	From 2013					
b	From 2014					
С	From 2015					
d	From 2016					
е	From 2017					
f	Total of lines 3a through e					
g	Applied to underdistributions of prior years					
h	Applied to 2018 distributable amount					
i	Carryover from 2013 not applied (see instructions)					
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.					
4	Distributions for 2018 from Section D, line 7: \$					
а	Applied to underdistributions of prior years					
b	Applied to 2018 distributable amount					
С	Remainder. Subtract lines 4a and 4b from 4.					
5	Remaining underdistributions for years prior to 2018, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.					
6	Remaining underdistributions for 2018. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.					
7	Excess distributions carryover to 2019. Add lines 3j and 4c.					
8	Breakdown of line 7:					
а	Excess from 2014					
b	Excess from 2015					
С	Excess from 2016					
d	Excess from 2017					
е	Excess from 2018					

Schedule A (Form 990 or 990-EZ) 2018

Page **8**

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Schedule A, Part II, Line 10 - Calendar and Rooster Road Trip sponsorship and misc income				

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Department of the Treasury Internal Revenue Service Complete if the organization is described below.
 Attach to Form 990 or Form 990-EZ.
 Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

• Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name	of organization	Employer identification number
PHEA	SANTS FOREVER INC	41-1429149
Part	I-A Complete if the organization is exempt under section 501(c) or is a s	ection 527 organization.
1	Provide a description of the organization's direct and indirect political campaign act definition of "political campaign activities")	ivities in Part IV. (see instructions for
2	Political campaign activity expenditures (see instructions)	► \$
3	Volunteer hours for political campaign activities (see instructions)	
Part	I-B Complete if the organization is exempt under section 501(c)(3).	
1 2	Enter the amount of any excise tax incurred by the organization under section 4955 . Enter the amount of any excise tax incurred by organization managers under section 495	
2 3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?	
4a b	Was a correction made? If "Yes," describe in Part IV.	Yes No
Part	I-C Complete if the organization is exempt under section 501(c), except	section 501(c)(3).
1	Enter the amount directly expended by the filing organization for section 527 exemplativities	
2	Enter the amount of the filing organization's funds contributed to other organizations f 527 exempt function activities	
3	Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1 line 17b	· .
4	Did the filing organization file Form 1120-POL for this year?	
5	Enter the names, addresses and employer identification number (EIN) of all section 527 p	olitical organizations to which the filing

organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2018

OMB No. 1545-0047

2018

Open to Public

Inspection

Pa	art II-A	Complete if the organization section 501(h)).	i is exempt under section 501(c)(3) and filed	d Form 5768 (elec	ction under	
Α	Check Check if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).					
В	Check I	If the filing organization checked	ed box A and "limited control" provisions apply.			
			ving Expenditures	(a) Filing	(b) Affiliated	
		(The term "expenditures" me	ans amounts paid or incurred.)	organization's totals	group totals	
•	1a Tota	lobbying expenditures to influence	public opinion (grass roots lobbying)	0		
	b Tota	lobbying expenditures to influence	a legislative body (direct lobbying)	853,394		
	c Tota	lobbying expenditures (add lines 1a	and 1b)	853,394		
	d Othe	r exempt purpose expenditures .		50,362,224		
	e Tota	exempt purpose expenditures (add	lines 1c and 1d)	51,215,618		
	f Lobb	ying nontaxable amount. Enter t	he amount from the following table in both			
	colu	nns.		1,000,000		
	If the	amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:			
	Not o	ver \$500,000	20% of the amount on line 1e.			
	Over	\$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.			
	Over	\$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.			
	Over	\$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.			
	Over	\$17,000,000	\$1,000,000.			
	g Gras	sroots nontaxable amount (enter 259	% of line 1f)	250,000		
	h Subt	ract line 1g from line 1a. If zero or les	ss, enter -0	0		
	i Subt	ract line 1f from line 1c. If zero or les	s, enter -0	0		
	j If th	ere is an amount other than zero	on either line 1h or line 1i, did the organization	file Form 4720	¬	

reporting section 4911 tax for this year?

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

	Lobbying Expenditures During 4-Year Averaging Period							
	Calendar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) Total		
2a	Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000		
b	Lobbying ceiling amount (150% of line 2a, column (e))					6,000,000		
c	Total lobbying expenditures	834,296	831,143	906,248	853,394	3,425,081		
d	Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000		
е	Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000		
f	Grassroots lobbying expenditures	0	0	0	0	0		

Schedule C (Form 990 or 990-EZ) 2018

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	For each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed $\frac{1}{2}$		I)	(b)	
	iption of the lobbying activity.	Yes	No	Amount	
1	During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:				
а	Volunteers?				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
С	Media advertisements?				
d	Mailings to members, legislators, or the public?				
е	Publications, or published or broadcast statements?				
f	Grants to other organizations for lobbying purposes?				
g	Direct contact with legislators, their staffs, government officials, or a legislative body?				
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
i	Other activities?				
j	Total. Add lines 1c through 1i				
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
b	If "Yes," enter the amount of any tax incurred under section 4912				
с	If "Yes," enter the amount of any tax incurred by organization managers under section 4912		İ		
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Part)(5), c	or se	ction	

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?	3		

Part III-B	Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), c 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," OR (b) answered "Yes."		

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of		
	political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
С	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying		
	and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

SCHEDULE D (Form 990)

Supplemental Financial Statements

 Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
 Attach to Form 990.
 Go to www.irs.gov/Form990 for instructions and the latest information. OMB No. 1545-0047

	ent of the Treasury		Attach to Form 990. 990 for instructions and the latest in	formation		Open to Public Inspection
	Revenue Service of the organization				er identificati	
	SANTS FOREVE			Employ		429149
Par		izations Maintaining Donor Adv	ised Funds or Other Similar F	unds or /		
I UI	-	ete if the organization answered '			-00001113	•
			(a) Donor advised funds		(b) Funds an	d other accounts
1	Total number	at end of year				
2		ue of contributions to (during year)				
3	Aggregate val	ue of grants from (during year)				
4		ue at end of year				
5	•	ization inform all donors and donor	•			
	funds are the	organization's property, subject to th	e organization's exclusive legal co	ntrol?		· 🗌 Yes 🗌 No
6		ization inform all grantees, donors, a				
	-	able purposes and not for the benef		-		
						· _ Yes _ No
Par		rvation Easements.		7		
		ete if the organization answered '	· · · · · · · · · · · · · · · · · · ·			
1		conservation easements held by the		n of a histo	rically imp	ortant land area
		on of land for public use (e.g., recreat of natural habitat	Preservatio			
		on of open space				Siluciule
2		s 2a through 2d if the organization he	eld a qualified conservation contrib	ution in the	form of a	conservation
_		the last day of the tax year.]		t the End of the Tax Year
а				[2a	16
b		restricted by conservation easement		H	2b	7,202
с	-	nservation easements on a certified h			2c	0
d		onservation easements included in				
	historic structu	ure listed in the National Register .			2d	0
3		nservation easements modified, trans	sferred, released, extinguished, or	terminated	by the org	anization during the
-	tax year ►	0				
4		tes where property subject to conservation have a written policy re-		5	 bondling	of
5		anization have a written policy reg				
6		teer hours devoted to monitoring, inspec				
U	 ► 60 				valion case	inents during the year
7		enses incurred in monitoring, inspectin	a handling of violations and enforce	ing conserv	ation easen	nents during the year
•		5,000_		ing concerv		nonte danng tro year
8		nservation easement reported on line	2(d) above satisfy the requirements	s of sectior	170(h)(4)(E	3)(i)
	and section 17	′0(h)(4)(B)(ii)?				· 🖌 Yes 🗌 No
9	In Part XIII, de	scribe how the organization reports of	conservation easements in its reve	nue and ex	pense stat	ement, and
		, and include, if applicable, the text o		financial s	tatements	that describes the
	•	accounting for conservation easeme				
Part		izations Maintaining Collection			Similar A	ssets.
		ete if the organization answered '				
1 a	•	tion elected, as permitted under SF				
		historical treasures, or other similar				
	-	, provide, in Part XIII, the text of the f				
b	-	ation elected, as permitted under S				
		historical treasures, or other similar , provide the following amounts relati	-	education	i, or reseal	ich in furtherance of
	-		-		▶ ♠	
		cluded on Form 990, Part VIII, line 1 uded in Form 990, Part X			. ► \$_	
2		ation received or held works of art,				
2		unts required to be reported under S				a gan, provide the
а	-	ded on Form 990, Part VIII, line 1 .			▶ \$	
b		ed in Form 990, Part X				

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedu	le D (Form 990) 2018							Page	2
Part	III Organizations Maintaining	Collections of	Art, Hist	orical T	reasures	, or Ot	ther Similar As	ssets (continued))
3	Using the organization's acquisition, collection items (check all that apply):		her record	ls, chec	k any of th	e follov	wing that are a s	significant use of i	ts
а	Public exhibition		d [∃ Loan	or exchang	ie proa	rams		
b	Scholarly research		e [] Other	-				
c	Preservation for future generations	5	U L						
4	Provide a description of the organization XIII.		and explai	n how tl	hey further	the org	ganization's exer	mpt purpose in Pa	art
5	During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?								
Part					<u> </u>				<u> </u>
	Complete if the organization 990, Part X, line 21.	•	" on Forn	n 990, F	Part IV, line	e 9, or	reported an ar	nount on Form	
1a	Is the organization an agent, trustee included on Form 990, Part X?			-				ot	0
b	If "Yes," explain the arrangement in P								-
				5			Α	mount	—
с	Beginning balance					10	;		
d						10	1		_
е	Distributions during the year					1e	•		_
f	Ending balance					1f	:		_
2a	Did the organization include an amou	nt on Form 990, Pa	art X, line :	21, for e	scrow or cu	ustodia	I account liability	/? 🗌 Yes 🗌 N	0
b	If "Yes," explain the arrangement in P	art XIII. Check here	e if the ex	olanation	n has been	provide	ed on Part XIII .	🗆	
Par	t V Endowment Funds.								_
	Complete if the organization	answered "Yes	" on Forn	n 990, F	Part IV, line	e 10.			
		(a) Current year	(b) Prior	year	(c) Two year	s back	(d) Three years bac	k (e) Four years back	٢
1a	Beginning of year balance	2,331,279	2,	188,566	1,9	43,850	1,465,74	1 1,275,76	8
b	Contributions	333,320		72,162		94,984	583,28	3 235,22	21
С	Net investment earnings, gains, and								
	losses	123,703		137,180	2	06,070	-60,11	2 -10,29	8
d	Grants or scholarships	0		0		0		0	0
е	Other expenditures for facilities and								
	programs	74,893		66,629		56,338	45,06	2 34,95	0
f	Administrative expenses	0		0		0		0	0
g	End of year balance	2,713,409		331,279		88,566	1,943,85	0 1,465,74	1
2	Provide the estimated percentage of t	-		(line 1g	, column (a)) held	as:		
a	Board designated or quasi-endowment		8_%						
b		<u>6.6</u> %							
С	Temporarily restricted endowment		000/						
20	The percentages on lines 2a, 2b, and Are there endowment funds not in the			otion the	at are hold	and ad	ministored for th		
3a	organization by:		le organiz		at are neiu	anu au			_
	- · · · · · · · · · · · · · · · · · · ·							Yes No 3a(i) 🗸	
						• •		3a(ii) V	
b	If "Yes" on line 3a(ii), are the related o							3b	—
4	Describe in Part XIII the intended uses	0				• •		00	—
Part		-							—
I all	Complete if the organization		" on Forn	n 990 F	Part IV line	- 11a	See Form 990	Part X line 10	
	Description of property	(a) Cost or ot			or other basis		Accumulated	(d) Book value	—
		(investm			ther)		epreciation	(,	
1a	Land		0		410,000			410,00	0
b	Buildings		0		967,625		403,177	564,44	8
с	Leasehold improvements		0		67,398		20,852	46,54	6
d	Equipment		0		4,614,048		3,434,748	1,179,30)0
е	Other		0		0		0		0
Total.	Add lines 1a through 1e. (Column (d) n	nust equal Form 9	90, Part X,	column	n (B), line 10)c.) .		2,200,29)4

Part VII Investments-Other Securities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12. (a) Description of security or category (b) Book value (c) Method of valuation: (including name of security) Cost or end-of-year market value (1) Financial derivatives (2) Closely-held equity interests (3) Other (A) (B) (C) (D) (E) (F) (G) (H) Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶ Investments-Program Related. Part VIII Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. (a) Description of investment (c) Method of valuation: (b) Book value Cost or end-of-year market value (1) Land Held for Resale 6,451,362 End-of-Year Market Value (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ► 6,451,362 Other Assets. Part IX Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) . . 🕨 Other Liabilities. Part X Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes 0 (2) **Unearned Revenue** 3,895,031 (3) **Charitable Gift Annuity - Long Term** 171,108 (4) (5) (6) (7) (8) (9) 4,066,139

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ►

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ~

Schedu	le D (Form 990) 2018				Page 4
Par	XI Reconciliation of Revenue per Audited Financial Stateme	ents V	Vith Revenue per l	Retur	'n.
	Complete if the organization answered "Yes" on Form 990, F	Part IN	/, line 12a.		
1	Total revenue, gains, and other support per audited financial statements			1	78,114,554
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	82,097		
b	Donated services and use of facilities	2b	13,511,472		
С	Recoveries of prior year grants	2c	0		
d	Other (Describe in Part XIII.)	2d	-508,418		
е	Add lines 2a through 2d			2e	13,085,151
3	Subtract line 2e from line 1			3	65,029,403
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	0		
b	Other (Describe in Part XIII.)	4b	-2,288,208		
С	Add lines 4a and 4b			4c	-2,288,208
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line a	12.)		5	62,741,195
Part	XII Reconciliation of Expenses per Audited Financial Statem	ents	With Expenses pe	r Ret	urn.
	Complete if the organization answered "Yes" on Form 990, F	Part IN	/, line 12a.		
1	Total expenses and losses per audited financial statements			1	76,194,931
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a	13,511,472		
b	Prior year adjustments	2b	0		
С	Other losses	2c	0		
d	Other (Describe in Part XIII.)	2d	2,288,208		
е	Add lines 2a through 2d			2e	15,799,680
3	Subtract line 2e from line 1			3	60,395,251
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	0		
b	Other (Describe in Part XIII.)	4b	508,418		
с	Add lines 4a and 4b			4c	508,418
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line	e 18.)		5	60,903,669
Part	XIII Supplemental Information.				
Drovic	le the descriptions required for Part II, lines 3, 5, and 0; Part III, lines 1a and	11.00	rt IV lines 1b and 2b	· Dort	V line 1: Part V line

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Schedule D, Part II, Line 5 - Pheasants Forever, Inc. believe that the long-term control of wildlife habitat is often in the best interest of both the public and wildlife. Conservation easements provide one mechanism by which the organization can facilitate long-term control without the upfront expense and long term operational costs of land ownership. On-going monitoring and enforcement are important components of successful conservation easements. The following steps will be conducted for each Pheasant Forever owned conservation easement. Baseline survey - Pheasants Forever staff will evaluate the property with the owners to document the property's resource values (current and potential), boundaries, and potential threats and hazards. The Baseline Survey will be conducted using The Forever Land Trust Baseline Documentation Checklist. The Baseline Survey should be conducted within one year of acquiring the interest and the landowner should be involved whenever possible. Monitoring - Pheasants Forever staff and/or volunteers will conduct annual on-site or aerial monitoring of all conservation easements to evaluate current resource conditions and to document existing or potential threats to the easement. To the extent practicable, the persons involved in monitoring should have pertinent information from the Baseline Survey for comparison with current conditions. A monitoring report will be filed and maintained along with the Baseline Survey in Pheasant Forever's files at the National Office. The Public Finance Director will immediately be notified of any perceived threats. Enforcement - Any necessary enforcement action is to be undertaken by Pheasants Forever's Public Finance Director in conjunction with local staff. Easement Modifications - Easements may be modified only if the protected resources will benefit from a modification. Any modification request should be sent to the Public Finance Director for evaluation. The Chief Executive Officer must approve any modification.

Schedule D, Part II, Line 9 - A conservation easement is a voluntary, legal enforceable agreement between a landowner and another entity in which the landowner gives up certain rights to use or modify their land subject to the terms of the easement. The entity agrees to monitor and enforce conditions within the agreement throughout the life of the easement (usually in perpetuity). In certain cases, the Organization acquires, or accepts as a donation, easements that provide conservation benefits consistent with the Organization's mission. Conservation easements that are purchased are recorded as program expense in the year acquired. Contributed easements are recorded as contribution income and program expense based on appraisal or other estimated value.

Schedule D, Part V, Line 4 - Wildlife Conservation Experience Fund - The Wildlife Conservation Experience Fund is meant to perpetually fund an annual Conservation Career Day for high school aged students in the host community of Pheasants Fest or other national events.

Part XIII - Supplemental Information (Continued)

Students are provided the opportunity to explore a variety of careers in conservation and the outdoor recreation industry. Resource
professionals and representatives from the outdoor recreation industry provide sessions that emphasize the opportunities and career paths
students can pursue. Students are provided the opportunity to visit the Youth Village and the show floor to experience "hands on" activities.
Forever Shooting Sports Fund - The Forever Shooting Sports Fund will perpetually fund the Chapter incentive portion of PF & QF's Forever
Shooting Sports Program. The chapter incentive program consists of an ammunition match grant that partially reimburses chapters for
ammunition costs associated with local shooting events for kids and their families. Chapters are required to submit a post event report form,
ammo grant request form and a copy of the ammo receipt. Dependent upon organizational chapter priorities, this program may provide
other incentives for shooting sports initiatives in the future. Habitat Education Fund - This fund is used to fund opportunities to educate
youth and others about conservation programs. Forever Stewardship Fund - The Forever Stewardship Fund is used to fund the obligation
that Organization has for on-going monitoring and enforcement of the easements acquired.
that organization has for on-going monitoring and emoticement of the easements acquired.
Schedule D, Part X, Line 2 The Organization has been granted exempt status for federal and state corporate income taxes purposes
under Section 501(c)(3) of the Internal Revenue Code and applicable state codes. It has been classified as an organization that is not a
private foundation. Therefore, charitable contributions are tax deductible. The Organization follows the guidance outlined in the Income Tax
Topic of FASB Accounting Standards Codification. The Organization is subject to unrelated business income tax on advertising revenues
and merchandise sales. The two single member limited liability companies owned by Organization are disregarded entities for income tax
purposes and follow the same tax treatment as the Organization.
puposes and follow the same tax treatment as the organization.
Schedule D, Part XI, Line 2d - Cost of membership premiums -\$508,418
Schedule D, Part XI, Line 4b - Cost of habitat seed sold -\$2,288,208
Schedule D, Part XII, Line 2d - Cost of habitat seed sold \$2,288,208.
Schedule D, Part XII, Line 4b - Cost of membership premium \$508,418

(Form	1 990 or 990-EZ) Complete if ment of the Treasury	the organization an organization ente ► A	nswered "Yes' ered more that ttach to Form	" on Form 990 n \$15,000 on 990 or Form	raising or Gam D, Part IV, line 17, 18, Form 990-EZ, line 6a 990-EZ. nd the latest informa	or 19, or if the	OMB No. 1545-0047
Name o	of the organization					Employer identif	ication number
_	SANTS FOREVER INC						I-1429149
Par	Fundraising Activities. Form 990-EZ filers are n				vered "Yes" on	Form 990, Part IV	, line 17.
1	Indicate whether the organizatio				wing activities (beck all that apply	
a	Mail solicitations		e [on of non-govern		
b	Internet and email solicitation	าร	f		on of governmen	•	
с	Phone solicitations		g		fundraising events	•	
d	In-person solicitations						
2 a	Did the organization have a writ						
	or key employees listed in Form		•		•	•	
b	If "Yes," list the 10 highest paid compensated at least \$5,000 by			araisers) pu	irsuant to agreen	ients under which t	he fundraiser is to be
					1		
	(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
			Yes	No			
1							
2							
3							
•							
4							
5							
5							
6							
7							
8							
9							
10							
Total				►			
3	List all states in which the organized registration or licensing.	nization is regis	stered or lic	ensed to s	olicit contributior	is or has been notif	fied it is exempt from

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

			(a) Event #1 Pheasant Fest	(b) Event #2 Norther CO Banguet	(c) Other events 592	(d) Total events (add col. (a) through
			(event type)	(event type)	(total number)	col. (c))
Revenue	1	Gross receipts	1,252,352	54,675	11,172,970	12,479,997
œ	2	Less: Contributions	0	0	0	0
	3	Gross income (line 1 minus line 2)	1,252,352	54,675	11,172,970	12,479,997
	4	Cash prizes	0	0	0	0
	5	Noncash prizes	53,674	15,977	3,467,362	3,537,013
səsu	6	Rent/facility costs	173,799	0	0	173,799
Direct Expenses	7	Food and beverages	244,355	5,109	1,622,604	1,872,068
Direc	8	Entertainment	0	0	0	0
	9	Other direct expenses .	310,375	5,013	2,351,649	2,667,037
	10 11	Direct expense summary. Add Net income summary. Subtrad				<u>8,249,917</u> 4,230,080

Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported m \$15,000 on Form 990-EZ, line 6a.

Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (c))
Rev	1	Gross revenue			10,702,981	10,702,981
ses	2	Cash prizes			0	0
Expens	3	Noncash prizes			6,883,276	6,883,276
Direct Expenses	4	Rent/facility costs				0
	5	Other direct expenses .			20,100	20,100
	6	Volunteer labor	□ Yes% □ No	☐ Yes% ☐ No	 ✓ Yes0 % ☑ No 	
	7	Direct expense summary. Ad	ld lines 2 through 5 in c	olumn (d) . . .		6,903,376
	8	Net gaming income summary	y. Subtract line 7 from li	ne 1, column (d)	►	3,799,605

9	Enter the state(s) in which the organization conducts gaming activities: See Schedule G, Part IV, Statement 1
а	Is the organization licensed to conduct gaming activities in each of these states?
b	If "No," explain:
10a	Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year?
b	If "Yes," explain:

Schedu	ıle G (Form 990 or 990-EZ) 2018		Page 3
11	Does the organization conduct gaming activities with nonmembers?	🖌 Yes	🗌 No
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming?	🗌 Yes	🗹 No
13	Indicate the percentage of gaming activity conducted in:		
а	The organization's facility 13a		0 %
b	An outside facility		100 %
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
	Name Various volunteers at local chapter		
	Address 1783 Beurkle Circle St Paul, MN 55110		
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	☐ Yes	
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the		
-	amount of gaming revenue retained by the third party > \$		
С	If "Yes," enter name and address of the third party:		
	Name ►		
	Address ►		
16	Gaming manager information:		
	Name Various volunteers at local chapter		
	Gaming manager compensation > \$0		
	Description of services provided See Schedule G, Part IV, Statement 2		
	Director/officer		
17	Mandatory distributions:		
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?	🖌 Yes	🗌 No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year > \$ 3,799,605		
Part	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any addition See instructions.		
Sched	dule G, Part III, Line 17a - Pheasants Forever raises funds through gaming activities, including raffles. The revenue fror	n raffles h	eld
within	a state are often required to be spent within the state on the Organization's mission.		

Schedule G (Form 990 or 990-EZ) 2018

Schedule G, Part IV, Statement 1

Form: Schedule G (2018)

Page: 2

EIN: 41-1429149

Part III, Line 9

1 ago. 2	States Where Gaming Conducted	
States		
AL		
AR		
AZ		
CA		
со		
FL		
GA		
IA		
ID		
IL		
IN		
KS		
KY		
LA		
MD		
MI		
MN		
MO		
MS		
MT		
NC		
ND		
NE		
NH		
NJ		
NM		
NY		
ОН		
OK		
OR		
PA SC		
SD		
TN TX		
UT		
VA		

Schedule G, Part IV, Statement 1

WI

....

WY

Schedule G, Part IV, Statement 2

Form: Schedule G (2018)

Page: 3

Services provided by gaming manager

EIN: 41-1429149

Part III, Line 16

Description

Chapter volunteers host banquets to raise funds on behalf of the Organization. These volunteers host the events to include a meal, live gaming and other fund raising activities. They collect and account for the funds raised.

SCHEDULE J		Compe	nsation Information	L	OMB No.	1545-0	047	
(Form	990)	For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees					3	
		Complete if the organization	on answered "Yes" on Form 990. Part IV	/, line 23.	Open to		-	
	ent of the Treasury Revenue Service	► Go to www.irs.gov/Form	Attach to Form 990. 990 for instructions and the latest inform	mation.		Inspection		
Name o	f the organization			Employer identification	on number			
_	SANTS FOREVE			41-1	429149			
Part	Questions	Regarding Compensation				No.	Ne	
1a			ovided any of the following to or for a rovide any relevant information regardin		rm	Yes	No	
		or charter travel	Housing allowance or residence t	•				
	Travel for co		Payments for business use of per	•				
	🗌 Tax indemn	ification and gross-up payments	Health or social club dues or initia	ation fees				
	Discretiona	ry spending account	Personal services (such as maid,	chauffeur, chef)				
b	b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain							
2	directors, trus		r to reimbursing or allowing expe D/Executive Director, regarding the it					
					· <u> </u>			
3	organization's	CEO/Executive Director. Check all th	anization used to establish the compo nat apply. Do not check any boxes fo he CEO/Executive Director, but expla	r methods used by	a			
	•	tion committee	Written employment contract					
	•	nt compensation consultant	Compensation survey or study					
	✓ Form 990 o	f other organizations	Approval by the board or competence	nsation committee				
4		ar, did any person listed on Form 990 r a related organization:	, Part VII, Section A, line 1a, with resp	pect to the filing				
а	Receive a seve	erance payment or change-of-contro	l payment?		. 4a		~	
b	•	or receive payment from, a suppleme			. 4b	~		
С	• •	or receive payment from, an equity-b of lines 4a-c, list the persons and p	pased compensation arrangement? rovide the applicable amounts for eac	h item in Part III.	. <u>4c</u>		~	
5	For persons lis		rganizations must complete lines 5 , line 1a, did the organization pay or a					
а	•						~	
b		ganization?			. <u>5</u> b		~	
6		sted on Form 990, Part VII, Section A contingent on the net earnings of:	, line 1a, did the organization pay or a	accrue any				
а	-						~	
b	•	ganization?			. <u>6b</u>			
7			on A, line 1a, did the organization describe in Part III				~	
8	to the initial	contract exception described in	paid or accrued pursuant to a contra Regulations section 53.4958-4(a)(3)	? If "Yes," descri	ibe		~	
	art m				. 8			
9			low the rebuttable presumption pro					

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)–(D)	in column (B) reported as deferred on prior Form 990
Howard K Vincent, President	(i)	294,421	18,200	27,318	16,143	15,530	371,612	0
and CEO 1	(ii)	0	0	0	0	0	0	0
James M Koerber, Chief	(i)	200,915	3,333	8,256	10,263	6,273	229,040	0
Financial Officer	(ii)	0	0	0	0	0	0	0
David E Nomsen, VP of	(i)	187,134	3,250	16,834	9,856	12,664	229,738	0
Governmental Affairs	(ii)	0	0	0	0	0	0	0
Dichard Voung, VD of Field	(i)	167,043	2,829	4,541	8,658	7,974	191,045	0
Operations	(ii)	0	0	0	0	0	0	0
David Bue, VP Development	(i)	160,239	2,827	3,443	8,638	14,480	189,627	0
5	(ii)	0	0	0	0	0	0	0
	(i)							
6	(ii)							
	(i)							
7	(ii)							
	(i)							
8	(ii)							
	(i)							
9	(ii)							
	(i)							
10	(ii)							
	(i)							
11	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)							
14	(ii)							
	(i)							
15	(ii)							
	(i)							
16	(ii)							

Schedule J (Form 990) 2018

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Schedule J, Part I, Line 3 - Compensation for the President/CEO is set by the executive committee and is based on the review of compensation data from other nonprofit organizations of similar size and scope as well as data from several published compensation surveys. The Committee reviews the President/CEOs achievement of goals for the year along with the compensation data described above to determine salary adjustments as well as any inventive compensation to be awarded. This review process takes place annually. Compensation for other officers and key employees is set by the President/CEO and is performed using the same compensation data sources described above for the applicable positions.

Schedule J, Part I, Line 4 - Pheasants Forever has a split dollar life insurance benefit that is available to executive leadership. Both the eligible employees and Pheasants Forever contribute to the premium costs of the policies. For calendar year 2017 the following amounts were included in the employees' compensation: Howard Vincent - \$22,976; James Koerber -\$8,256; Dave Nomsen - \$16,834; Richard Young - \$4,541; & David Bue - \$3,443.

Schedule J (Form 990) 2018

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Department of the Trea

Complete if the organizations answered	"Yes" on Form 990, Part IV, lines 29 or 30.
Attach to Form 990.	

20 8 Open to Public

	Revenue Service	► Go to www.irs	s.gov/Form9	90 for instructions and the la	test information.			Inspection
Name c	of the organization					Employer id	dentification	number
PHEA	SANTS FOREVE	R INC					41-14	29149
Par	Types o	of Property				·		
			(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash con amounts repo Form 990, Part	orted on		(d) od of determining contribution amounts
1 2 3 4	Art—Historical Art—Fractiona	art						
5			V				Retail Va	
6 7 8 9	Boats and plar Intellectual pro	r vehicles nes operty ublicly traded		1		42,000	Retail Va	
10 11	Securities-Cl	osely held stock . artnership, LLC,	~	2		28.214	Fair Mark	ket Value
12 13	Securities—Mi Qualified cons contribution—							
14		ervation	v	1		177.300	Appraise	d Value
15 16	Real estate—F Real estate—C	Residential Commercial						
17 18	Collectibles .	Other	V	16		1,266,660	Appraise	d Value
19 20 21	Drugs and me	y						
22	Listarias	aata						

22	Historica	i artifacts					
23	Scientific	specimens					
24	Archeolo	gical artifacts					
25	Other 🕨	(Shotguns)	~	2	4,813	Retail	l Value
26	Other 🕨	(Polaris ATVs)	~	5	39,700	Retail	l Value
27	Other 🕨	(John Deere Tractors Le)	~	2	68,285	Retail	l Value
28	Other 🕨	(Soundgear Ear Plugs)	~	12	2,400	Retail	l Value
29	Number	of Forms 8283 received	by the or	ganization during the tax y	ear for contributions for		
	which the	e organization completed	Form 8283	3, Part IV, Donee Acknowle	dgement	29	

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period? **b** If "Yes," describe the arrangement in Part II.

31	Does	the	orga	aniz	zatic	n	ha	ve	а	gif	ť	acc	ep [.]	tan	се	рс	olicy	/t	hat	re	qui	res	the	re	evie	w	of	an	у	noi	nsta	anc	lard
	contril	outio	ns?		•	•		•	•		•		•				•	•		•									•			•	

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash **b** If "Yes," describe in Part II.

If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, 33 describe in Part II.

Schedule M (Form 990) 2018

r

30a

31

32a

Yes No

~

V

	Form 990) 2018 Page 2
Part II	Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received,
	or a combination of both. Also complete this part for any additional information.

SCHE	DUL	E ()
(Form	990	or	990-EZ

Department of the Treasury

Name of the organization

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.
 Go to www.irs.gov/Form990 for the latest information.



Employer identification number

41-1429149

PHEASANTS FOREVER INC

Form 990, Part VI, Section B, Line 11b - The Form 990 was prepared by qualified staff and reviewed by upper management for accuracy. All members of the Board of Directors received a copy prior to filing and were given an overview by management and were provided an opportunity to ask questions of management before the return was filed.

Form 990, Part VI, Section B, Line 12c - Responsible Persons with respect to the conflict of interest policy include (a) any person who is, or was at any time during the past five years, in a position to exercise substantial influence over the affairs of the Corporation, or (b) a member of the family (spouses, children, grandchildren, great grandchildren, brothers and sisters, and spouses to any of them, and ancestors) or business partners or associates of an individual described in (a) above, or (c) a 35% controlled entity (a corporation, partnership, or trust or estate for which person(s) described in (a) or (b) above, control more than 35% of the voting rights, profit interests, and beneficial interests, respectively.) In addition, all voting members of the Board of Directors, presidents, CEOs, CFOs, COOs, treasurers, and other persons who have or share similar powers or responsibilities shall automatically be considered Responsible Persons by this policy with respect to this policy. All responsible persons are required to annually disclose in writing any potential conflicts of interest in accordance with the policy as well as disclosing any family or business relationships that they have with another Responsible Person. A responsible Person is immediately required to disclose to the Chief Executive Officer or the Chair of the Board of Directors any material transaction that he or she has entered into, or is contemplating entering into with the Corporation. If the transaction involves the Chief Executive Officer, he or she must disclose to the Chair of the Board of Directors or the Secretary of the Board of Directors the potential conflict. If the transaction involves the Chair of the Board of Directors, he or she shall disclose to the Chief Executive Officer or the Secretary of the Board of Directors the potential conflict. The person(s) receiving notice that a potential conflict of interest exists shall review the facts and circumstances of the transaction or matter and make a determination as to whether a conflict of interest exists as defined above. Contemporaneous documentation of the facts, circumstances and the decision reached shall be made in the minutes of the Board of Directors, or a Committee of the Board of Directors, or in other written documentation to be retained in the Corporation's permanent records. Upon the determination that a conflict of interest involving a Responsible Person does in fact exist, that person shall be notified as such, and he or she shall be precluded from voting on, or otherwise making, participating in, or attempting to influence a decision related to the transaction for which the conflict of interest exists.

Form 990, Part VI, Section B, Line 15 - Compensation for President/CEO is set by the Executive Committee of the Board, and is based on review of compensation data from other nonprofit organizations of similar size and scope as well as data from several published compensation surveys. The Committee reviews the President/CEO's achievement of goals for the year along with the compensation data described above to determine salary adjustments as well as any incentive compensation to be awarded. This review process takes place annually. Compensation for other officers and key employees is set by the President/CEO and is performed using the same compensation data sources described above for the applicable positions.

orm 990, Part VI, Section C, Line 19 - The organizing documents and financial statements are available to the public upon request.	

Form: Form 990 (2018)

Page: 2

First Program Service Accomplishments Description

PHEASANTS FOREVER INC

EIN: 41-1429149

Part III, Line 4a

Description

winter and repopulate the rural landscape the next spring. During the year, Pheasants Forever expended \$404,000 to plant trees and has spent \$22.8 million on planted trees since 1982. Wetlands - Wetlands provide an excellent source of winter cover and provide the best overall survival rates for pheasants. A wetland's dense network of stems provides effective insulation from cold temperatures and wind chill and provides shelter from blowing and drifting snow. Pheasants Forever restored 641 acres of wetlands during the year and 86,144 acres of wetlands since inception. Food Plots- Winter cover is much more effective with a high energy food source nearby. Well-placed food plots establish safe foraging patterns, restrict unnecessary movements, and provide a dependable food source. A dependable high energy food source is needed to carry female birds through harsh winters in good condition and leads to a reduction in mortality rate during the following spring nesting season. During the year, Pheasants Forever planted 42,837 acres of food plots and has planted 1,996,000 acres of food plots since 1982. Nesting Cover - Throughout the pheasant range, nesting cover is the single most important limiting factor for wildlife populations. Establishing the right vegetation and managing it properly will provide pheasants with concealment from predators and protection from various weather conditions. Additionally, our nesting and brood-rearing projects that plant prairie grasses and forbs (flowering plants) also improves habitat for bees, butterflies and other pollinators. Pheasants Forever established or improved 22,986 acres of nesting cover during the year, and more than 3,105,000 acres since 1982. Maintenance - During fiscal year 2018 Pheasants Forever completed 1,463 projects to maintain quality habitat on over 90,000 acres. Since 1999 the organization has completed more than 70,400 maintenance projects covering more than 3,477,000 acres. Equipment - Pheasants Forever chapters purchase specialized habitat equipment which is either donated to local wildlife agencies or made available to local landowners to aid in establishing and/or maintaining their own habitat projects. During the year, Pheasants Forever expended \$779,000 to purchase habitat equipment and has spent \$18.5 million on habitat equipment since inception. Farm Bill Biologist Program - Pheasants Forever has developed a network of more than 190 trained biologists that work directly with local landowners around the country. These Farm Bill Biologists assist landowners in designing, developing, and funding habitat improvements on private lands. PF Farm Bill Biologists possess the knowledge of federal, state, and local programs to assist landowners in finding the right program to meet their personal habitat and land use goals. Since its inception the Farm Bill Biologist Program has made more than 200,000 landowner contacts impacting 7.5 million acres. Through a unique partnership, Farm Bill Biologists are located in local USDA service centers in priority habitat areas throughout the pheasant range.

Schedule	O, Statement 2	PHEASANTS FOREVER IN					
Form: For	m 990 (2018)		EIN: 41-142914				
Page: 2			Pa	rt III, Line 4d			
	Other Program Services Accomplishments						
Activity Code	Description	Expense	Grants	Revenue			
	Pheasants Forever provides support for and informs and updates, the more than 150,000 members and nearly 750 chapters, as to the need for ongoing work in wildlife conservation and provides assistance to accomplish that goal.	1,243,043	0	1,156,497			
Total:		1,243,043	0	1,156,497			

Schedule O, Statement 3	PHEASANTS FOREVER INC
Form: Form 990 (2018)	EIN: 41-1429149
Page: 6	Part VI, Section C, Line 17
S	tates Where Copy Of Return Is Filed
States	
AR	
CA	
со	
IL	
IN	
KS	
KY	
MD	
MI	
MN	
MS	
NJ	
NY	
ОН	
ОК	
OR	
PA	
SC	
WI	

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service Name of the organization

PHEASANTS FOREVER INC

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) Habitat Forever LLC (20-5803961) 1783 Buerkle Circle, St Paul, MN 55110	Wildlife Habitat Development and	DE	71,793	1,617,455	N/A
(2) The Forever Land Trust LLC (20-5803401) 1783 Buerkle Circle, St Paul, MN 55110	Long-term Land Protection	DE	-1,294	258,770	N/A
(3)					
(4)					
(5)					
(6)					

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5 contr ent	g) 512(b)(13) rolled tity?
						Yes	No
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							



41-1429149

(7)

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, Part III because it had one or more related organizations treated as a partnership during the tax year. **(a)** Name, address, and EIN of **(b)** Primary activity (e) (g) (i) (k) (c) (d) (f) (h) (i) Direct controlling Predominant Share of total Share of end-of- Disproportionate General or Legal Code V-UBI Percentage related organization income (related, amount in box 20 domicile entity income year assets allocations? managing ownership unrelated, (state or of Schedule K-1 partner? excluded from (Form 1065) foreign tax under country) sections 512-514) Yes No Yes No (1) (2) (3) (4) (5) (6)

Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year. Part IV

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									

Page 2

Schedule R (Form 990) 2018

Part	Transactions With Related Organizations. Complete if the organization answ	vered "Yes" on Form	n 990, Part IV, line 34	1, 35b, or 36.		
Note	Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Ye	es No
1	During the tax year, did the organization engage in any of the following transactions with one	or more related organ	nizations listed in Parts	II–IV?		
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a	
b	Gift, grant, or capital contribution to related organization(s)				1b	
с	Gift, grant, or capital contribution from related organization(s)				1c	
d	Loans or loan guarantees to or for related organization(s)				1d	
е	Loans or loan guarantees by related organization(s)				1e	
					-	
f	Dividends from related organization(s)				1f	
g	Sale of assets to related organization(s)				1g	
ĥ	Purchase of assets from related organization(s)				1h	
i	Exchange of assets with related organization(s)				1i	
i	Lease of facilities, equipment, or other assets to related organization(s)				1j	
					-	
k	Lease of facilities, equipment, or other assets from related organization(s)				1k	
1	Performance of services or membership or fundraising solicitations for related organization(s)				11	
m	Performance of services or membership or fundraising solicitations by related organization(s)				1m	
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) .				1n	
0	Sharing of paid employees with related organization(s)				10	_
-	······································					
q	Reimbursement paid to related organization(s) for expenses				1p	
q	Reimbursement paid by related organization(s) for expenses				1q	
					-	
r	Other transfer of cash or property to related organization(s)				1r	
S	Other transfer of cash or property from related organization(s)				1s	
2	If the answer to any of the above is "Yes," see the instructions for information on who must o	complete this line, inclu	uding covered relation	ships and transaction	on thresh	nolds.
	(a)	(b)	(c)	(d)		
	Name of related organization	Transaction	Amount involved	Method of determining	g amount ir	nvolved
		type (a-s)				
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity		(stat	(c) Legal domicile (state or foreign country)	unrelated, excluded from tax under	organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		amount in box 20	(j) General or managing partner?		(k) Percentage ownership
				sections 512-514)	Yes	No		Yes	No		Yes No			
(1)		_												
(2)		-												
(3)		-												
(4)		-												
(5)		-												
(6)		-												
(7)														
(8)														
(9)		-												
10)														
11)		-												
12)														
13)														
14)		-												
15)		-												
16)														

Schedule R (Form 990) 2018

Part VII	Supplemental Information. Provide additional information for responses to questions on Schedule R. See instructions.
	······································